

CASE STUDY

Custom PMO Design & Implementation



challenge



- A Top 25 pharmaceutical company approached us with a common problem - one we have seen throughout the industry for years.
- The projects in their portfolio were vast in number and resources were greatly over-committed. Management lacked transparency, as no one role had insight into all of the projects in the portfolio.
- Additionally, the client's approaches to project management varied across each project and were dependent on the individual project managers. The lead-time to starting a project was long, and trending longer.
- Everyone was busy and no one had time to do anything about these issues. That's where the ProPharma team jumped in to help.

solution



- We used our expertise in three core capability areas to provide:
- Customized Project Management Office Design and Implementation based on their needs and organizational maturity
 - Fit-for-purpose standardized project management processes, measures, quality controls, and tools
 - Lean and transparent project portfolio governance for Senior Management

results



- We quickly developed a project management structure that would provide visibility and oversight to the entire portfolio for optimized project selection and resource management.
- Our team inventoried the client's existing PM processes, measures, quality controls and tools to identify a common set of standard PM practices. Using these standard PM practices, our client can now quickly initiate and deliver successful projects.
- We implemented a transparent and lean project portfolio governance infrastructure where decision-making aligned with strategic goals. Project status is now reported to key decision-makers, ensuring the successful delivery of the right results.

Contact us to learn how our experienced team can help ensure successful outcomes throughout the product lifecycle.

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